DECLASSIFIED UNDER AUTHORITY OF THE
INTERAGENCY SECURITY CLASSIFICATION APPEALS PANEL,
E.O. 13526, SECTION 5.3(b)(3)

ISCAP APPEAL NO. 2011-048, document no. 21
DECLASSIFICATION DATE: September 29, 2014

Col. Kuehl 4/2/04 NMCC (Keel)

- up front tells us NMCC doesn't control troops or respond to taskers from outside Agencies.
- Goals:
  - overview
  - ID other people (Req #23)
- AF Comm Officer career / 1ST time @ JCS July 2001 @ NMCC; DDO qual on late July was substitute DDO.
- "Dv. Chief for Comm. Center Support Div"
  Nat Comm System, comms, budget, supply
  ↳ = support to NMCC
  ~100 work w/ ops teams
- NMCC E.O. 13526, section 1.4(a)(g)
- Emerg. Actions People ~ Strategic Nuc. msgs
  ↳ monitor world-wide; monitor people (Key)
- Surveillance Officer ~ space or missile off. sim. to out in NORAD CMOC
  ↳ NORAD Forward Tells to NMCC via G. Sentry (only 1 way push from CMOC)
- CATs get stood up as necessary
* - Executive Support Center (ESC)
  ↳ OSD's sim. NMCC / smaller
  "cables" nickname for small group who runs it
* Info goes from NMCC to "Cables" to OSD

9/11

- in office, away from NMCC floor @ 1ST hit
- saw 2nd hit on T.V.
- went to DDO Shack to gain SA "listen"
- Sub. DPO on duty CAPT Leidig on
  ↳ subbing for Active DDO who was @ a DDO mtg in the bld. ↳ Gen. W.
- Leidig w/ ADDO starting up telcon + manning phones
  ↳ OR Patrick Gardner
- SOO, Gen. R, and others prob. there in DDO shack @ this time.
- Doesn't recall where she was when P. was hit (didn't feel it)
- Was Answering phones to help out.
* - Gen. W. in a "do not disturb" mtg.
  ↳ after P hit, people who were running the mtg called into DDO shack, Col. K took that call, they asked if the bld really needed to be evac. (post-hit), she said yes. They (Gen. W) came down to NMCC then.
- Doesn't recall being in the room for minute or running of telcon
⊕ - NMCC post 9/11 brief says NMCC "contacted FAA"
  ↳ Integrated Chron. says 1300Z NMCC calls FA prob. EA or ADDO or SOO, not sure
  No log entry for this → came from Team's notes from the day, which were destroyed after Chronol. was created.

- Early time period characterized by answering phones + collecting info.
- wasn't aware of SVTC call, even to this day.
  ↳ not sure who keeps the logs of checked and couldn't verify if/when NMCC's SVTC was used on 9/11
- Summer 2003 (checked w/ Comm Watch Office CWO and came up w/ nothing - asked WH and got nothing)
- Dana says SVTC did occur from ESC. Col. K says she thinks it was both ESC + NMCC. Verifies it was same call (not sep. or diff calls).

~~Vice SS~~

- BGen. Rossa (NCon) Gen. Myers
  MGen. Wood (LGen) Sec Def
  VADM Fry
  ↳ was senior mil'l Gen. Myers arrived somewhat huddled around DDO Desk w/ ATCC on speaker phone.
- On tape someone says they have FAA on another line (not telcon) but Col. K unable to recall where (ie. CAT, ADDO, etc.) doesn't know.

★ Didn't feel the impact to P. Fack to say that the NMCC actually didn't know it was an A/C

- ATCC pre-9/11 looking externally (NORAD) no expectation to need FAA on it
- Sec Def arrival not in the logs; prob. after 1015
  ↳ no written documentation on when he arrives.

• Vice Chair + Sec Def go directly to DDO div "hovering" w/ other senior leadership

☐ • DDO would likely use the "Bang Box" to EA to get comm w/ FAA
↳ Col. K doesn't recall yell-outs w/in shack
Ask Leidig + ADDO
~~9:48 ish~~ 48 min into ATCC Col. K recog.
☆ Gen. W's voice on call. + Recalls that he immed. took over when he arrived.
13252 SEC initiated
:14232 Gen. W on ATCC??
☐ I'm not sure what start time to use to get a clock time that corresponds to 48 min
- tapes stopping + transferring do result in some time error, but likely marginal early in the day (seconds) and later poss. a few min.

- CAT stood up in a larger space w/in NMCC
↳ 06 lead / not sure when exactly stood up.