The National Archives and Records Administration (NARA) requires Senior Agency Officials for Records Management (SAORM) to provide an annual report demonstrating how agencies are handling important records management initiatives as identified by NARA.

NARA uses the reports to determine the overall progress of the Federal Government in managing its records and the transition away from paper to digital formats, and to identify best practices and model solutions within Federal agencies.

On June 28, 2019, the Office of Management and Budget and the National Archives issued a memorandum: Transition to Electronic Records (M-19-21) to ensure that all Federal records are created, retained, and managed in electronic formats by December 31, 2022. This year’s SAORM report provides an opportunity for agencies to report on plans and progress towards the milestones and target goals in this memorandum, as well as other important records management initiatives.

The reporting period begins on January 19, 2021, and reports are due back to NARA no later than March 19, 2021.

NARA plans to post your 2020 SAORM report on the NARA website upon receipt. Please ensure that your agency’s report is a publicly releasable version. This action is in the interest of transparency in Government and to promote collaboration and communication among agencies. NARA intends to list any non-responding agencies in a summary report and on the website.

Instructions for Reporting:

- This template covers both records management program developments towards the transition to electronic recordkeeping outlined in M-19-21 through December 31, 2022, and other aspects of agency records management programs.
- Please be brief and precise in your answers. Limit answers to each question to no more than 500 words.
- Please complete the questions/items below and send the report to rmselfassessment@nara.gov. Include the words “SAORM 2020 Annual Report - [Agency Name]” in the subject line of the email.
- If you are responsible for records management in multiple agencies, components, or bureaus, please determine how you will submit reports to NARA. While NARA prefers a comprehensive report, you may submit separate reports for each component.
Provide the following information (required):

- Name of SAORM: Fred Ames
- Position title: Assistant USTR for Administration
- Address: 1724 F Street NW, Washington, DC 20508

1. What agencies, bureaus, components, or offices are covered by this report and your position as SAORM and which will be reporting separately?

   Only the Office of the United States Trade Representative (USTR)

2. Has the COVID-19 pandemic changed any policies or practices related to records management at your agency?

   ☐ Yes
   X No
   ☐ Do not know

   Please explain your response (include details of specific challenges, if applicable): N/A

3. Does your agency have an established information governance framework that connects records management, data management, and other agency information lines of business? (A relationship between CIO, CDO, SAORM, DRO/ARO, RM Staff)

   X Yes
   ☐ No
   ☐ Do not know

   USTR has a close working relationship with the Executive Office of the President (EOP) Records Management Division and the White House Communication Agency (WHCA), the latter that operates the EOP network. Our RMO and CIO work closely with both to ensure our records are managed to NARA standards.

4. Has your agency made progress towards managing all permanent records in an electronic format with appropriate metadata by December 31, 2022? (M-19-21, 1.2)

   X Yes
   ☐ No
   ☐ Do not know
All USTR records have been electronic beginning with the Obama Administration. USTR’s electronic records schedule was developed and submitted. SharePoint files are set up for each USTR office (permanent) and individual staff members (temporary) for managing and filing all records. USTR adopted the Capstone email management process for the recent Presidential transition.

5. Has your agency made progress towards managing all temporary records in an electronic format by December 31, 2022? (M-19-21, 1.3)

X Yes
☐ No
☐ Do not know

See #4.

6. Is your agency investing resources in IT to support the transition to electronic recordkeeping?

☐ Yes
X No
☐ Do not know

IT resources are provided by WHCA for all EOP components.

7. To meet the requirements of M-19-21, 1.3, related to records storage facilities, does your agency have plans to use commercial storage to replace agency-operated records centers and NARA Federal Records Centers by December 31, 2022? (M-19-21, 1.3)

☐ Yes
X No
☐ Do not know

All USTR permanent records are electronic and there is no need to store records in analog format.

8. Does your agency have policies and procedures that include documentation to ensure records of newly appointed and outgoing senior officials* are properly captured and/or processed and not improperly removed, altered, or deleted including electronic records and email?

*Senior officials are the heads of departments and independent agencies; their deputies and assistants; the heads of program offices and staff offices including assistant secretaries,
administrators, and commissioners; directors of offices, bureaus, or equivalent; principal regional officials; staff assistants to those aforementioned officials, such as special assistants, confidential assistants, and administrative assistants; and career Federal employees, political appointees, and officers of the Armed Forces serving in equivalent or comparable positions.

☐ Yes
☐ No
☐ Do not know

USTR requires all departing employees to read and sign a Records Management Exit Responsibilities document which delineates the steps employees must take to ensure all Federal records are properly managed and preserved until their authorized disposition. All incoming employees are briefed on their records management responsibilities as part of their onboarding indoctrination. WHCA IT network operations ensures that all records across the EOP are properly captured and/or processed and not improperly removed, altered, or deleted including electronic records and email. USTR intranet provides records management basics and program guidance that is accessible to all staff. USTR is in the process of adapting OMB’s records management course for USTR needs; anticipate availability of the course April 2021.

9. Do you, as the SAORM, see challenges within your agency in meeting the goal of fully-electronic recordkeeping?

☐ Yes
X No
☐ Do not know

USTR has been operating with only electronic records since the beginning of the Obama Administration.

10. Do you have suggestions for NARA to improve its engagement with you as the SAORM?

X Yes
☐ No
☐ Do not know

Recommend these annual reports be changed to biennial.