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8 January 1979

MEMORANDUM FOR: Director of Personnel

**SUBJECT** 

Annual Fitness Report - George Joannides

Operations Officer

& GS-16] ESN 064818] Z3 DOB 5 July 1922

067180743

- 1. This Memorandum in Lieu of Fitness Report is prepared in accordance with HR 20-20, for the period mid-June 1978 through 12 January 1979. The occasion of the Fitness Report is the retirement of the rating official.
- 2. The undersigned was detailed in mid-May to serve as the Agency's Principal Coordinator for work with the House Select Committee on Assassinations. As it became apparent that the volume of the work required assignment of additional full-time personnel, the decision was made that one experienced officer was needed to handle the DDO account. A senior officer experienced in DDO work and available to serve for several months was requested. Mr. Joannides was known to the undersigned by reputation, although not personally, and arrangements were made for his detail to the work. While there is no way to outline the qualifications that one should have for this sort of work, it became quickly clear that Mr. Joannides was the perfect man for it.
- 3. Mr. Joannides was responsible for a new procedure in recording of exchanges with the HSCA. As it developed, the Agency's logs and records on the status of requests by the HSCA and the Agency's responses became the only reliable record; it was clear that the HSCA often did not know the status of business in this respect and time and time again had to come to this office for clarification. Beyond that early contribution to the ordering of the affairs of the office, Mr. Joannides handled day-to-day follow-ups of requirements by telephone with the DDO focal point as well as throughout the DDO. Further, the firm position that he took with the young investigators in response to aggressive harassment on some occasions was exactly what the situation called for. A person of his maturity and experience handled the job exactly as required by the situation. If the peculiar nature of the work did not call on Mr. Joannides for all the talents of his wide experience, it nonetheless was his experience and quick perceptions that ensured a superior performance. His advice and

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counselling on courses of action to cope with unique situations was always sound and responsible.

- 4. The work in this assignment provided little occasion for Mr. Joannides to demonstrate attitudes on either EEO matters or economy, considerations that are required by regulation for comment in Fitness Reports. As a result, no comment is made.
- 5. Not because of the demands on his superior talents, but because of the cool efficacy with which he handled an unusual special assignment, Mr. Joannides' work is evaluated as Outstanding.

S. D. Breckinridge

I certify that I have seen the comments in the Narrative section of this memorandum.

George Joann des

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## SECRET (When Filled In)

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### NARRATIVE COMMENTS

Indicate significant strengths or weaknesses demonstrated in current position keeping in proving the repetitive their relationship to overall performance. State suggestions made for improvement of work performance. Give recommendation paying ining. Comment on foreign language competence, if required for current position. Amplify or explain ratings given in Section B to provide best basis for determining future personnel action. Manner of performance of managerial or supervisory duties must be described, if applicable.

Subject is a hard working, dedicated and effectives afficer who has proven by performance that he can accomplish assigned operational tasks in allowable time limits. The period covered by this fitness report represents Subject's initial Agency exposure to these diarst echelon management responsibilities which are implicit in a branch chief's assignment in a Station that has employees. Subject responded to the challenge of the first echelon supervisory responsibilities in an exemplary manner. Subject managed a branch that had a yearly budget of two million four hundred thousand dollars. These funds were judiciously spent on printed propaganda, white and black radio programs, and on political action operations which were implemented via labor, student and professional groups. Subject has the knack of judiciously blending quality with quantity and in this melding effort, Subject reflected cost consciousness and effectiveness in the use of personnel, space equipment and funds. Subject has a distinct flair for political action operations and can translate policy directives into meaningful action programs by all of his assets. Subject has the ability to delegate authority and to appropriately fix responsibility with those officers whom he supervises. In the management field; Subject's only discernible weakness is a tendency to be abrupt with subordinates. It is believed that this minor shortcoming will be overcome with the acquisition of added experience in the field of personnel management. On balance therefore, Subject's overall performance as a supervisor and as an intelligence officer warrants an 99

SECTION D CERTIFICATION AND COMMENTS evaluation of Strong?"

1. BY EMPLOYEE (CONTINUED)

I CERTIFY THAT I HAVE SEEN SECTIONS A, B, AND C OF THIS REPORT

DATE SIGNATURE OF EMPLOYEE

15 May 1964 /s/description (signed in pseudo on Field Transmittal)

BY SUPERVISOR

MONTHS EMPLOYEE HAS BEEN IF THIS REPORT HAS NOT BEEN SHOWN TO EMPLOYEE, GIVE EXPLANATION UNDER MY SUPERVISION

22 months

TE OFFICIAL TITLE OF SUPERVISOR

TYPED OR PRINTED NAME AND SIGNATURE /S/ Andrew K. REUTEMAN

L5 May 1964 Chief of Station. JMWAVE (signed in pseudo on Fld. Trans.)

15 May 1964 Chief of Station, JMWAVE

BY REVIEWING OFFICIAL

COMMENTS OF REVIEWING OFFICIAL

Although I have had few chances to personally observe work, I concur in the supervisor's comments and rating due to my general impression of a capabilities and performance of duty received in occasional meetings extending over a number of years.

l June 1964

OFFICIAL TITLE OF REVIEWING OFFICIAL

Deputy Chief, WH (SA)

DED OR PRINTED NAME AND SIGNATURE

Bruce B. Cheever

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### CONTINUATION SHEET

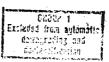
Section C - Narrative Comments

Subject has additional growth potential as an intelligence officer and as a first echelon supervisor of individuals doing a basic intelligence task. Ethnic origins, foreign language fluency and experience acquired to date generally dictates a career for Subject in the general arena of Greek operations. While the major thrust of Subject's career orientation should be geared toward Greece and its related problems, it is believed that it is essential that, on a periodic basis, Subject be directed into non-Greek areas of interest, in order that the continued challenge of new horizons will stimulate Subject to develop to his full capacity. In practical terms, this means that out of any eight-year time cycle, at least two years should be spent by Subject on non-Greek or even non-European affairs. This officer has the potential to be a broad-gauged officer but he must be stimulated and led in that direction which will fully harness the totality of his potential.

The rating officer would be pleased to have Subject work with him at any other Field Station that might be entrusted to the rating officer.

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	(See Instructions - Sestion C)	ANNU		REASSIGNMENT E	MPLOYEE
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SECTION B	PERFORM	ANCE EVALUA	TION		<u> </u>
Performance excellence.  P - Proficient Performance S - Strong Performance O - Outstanding Performance	medial action. The nature of the reassignment or to separation to reassignment or to separation to meets all requirements. It is to is more than satisfactory. Does is characterized by exception is so exceptional in relation as similar work as to warrant sp	on. Describe actions the continuity of the conti	on taken or proposed ory and is character being produced in a	in Section C. zed neither by deficier proficient manner.	ncy nor
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with supervisory responsibility SPECIFIC DUTY NO. 1  Deputy Chief of of political 2012	forms EACH specific duty. Co ies MUST be rated on their abil Branch handling ( tion and psycholog	lity to supervise (in absence gical warfa	of Chief) are activity	all aspects and	RATING LETTER
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formance of specific duties, particular limitations or talen	about the employee which influ productivity, conduct on job, ts. Based on your knowledge lox corresponding to the statem	, cooperativeness, of employee's ov	pertinent personal erall performance d	traits or habits, and urina the ratina period.	RATING LETTER
			GROUP 1		<u> </u>

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## SECRET (When Filled In)

SECTION C

### **NARRATIVE COMMENTS**

Indicate significant strengths or weaknesses demonstrated in current position keeping in proper perspective their relationship to overall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on foreign language competence, if required for current position. Amplify or explain ratings given in Section B to provide best basis for determining future personnel action. Manner of performance of managerial or supervisory duties must be described, if applicable.

Reference is made to paragraph C of subject's previous fitness report dated 10 January 1963 which is still applicable. During the period covered by this report subject has done an excellent job in the handling of a significant student exile group which hitherto had successfully resisted any important degree of control. Under subject's direction an exile teachers' group reached a high level of effectiveness in the propaganda field and was turned over to another case officer.

Subject has effectively terminated unproductive operations in the propfield (one magazine and a news letter) and is building up Station radio capability directed at the maintarget.

His high professional standards, complete comprehension of the problems faced by the Station and strong urge to win in our struggle with the opposition make it a distinct pleasure to see him take over as Chief of the PW branch.

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SECTION I	)	CERTIFICATION AND CO	MMENTS					
1.	BY EMPLOYEE							
	I CERTIFY THAT I HAVE SEEN SECTIONS A, B, AND C OF THIS REPORT							
DATE	JUL 3 1 1963	/s/ Walter D. NEWBY (signe	ed in pseudo on Fld. Transmittal)					
2.		BY SUPERVISOR						
MONTHS EMPLOYEE HAS BEEN IF THIS REPORT HAS NOT BEEN SHOWN TO EMPLOYEE, GIVE EXPLANATION UNDER MY SUPERVISION								
15 mo	nths							
DATE		OFFICIAL TITLE OF SUPERVISOR	TYPED OR PRINTED NAME AND SIGNATURE /s/ Robert K. TROUCHARD					
31 Ju	ly 1963	Chief, PW	(signed in pseudo on Fld. Trans.					

BY REVIEWING OFFICIAL

COMMENTS OF REVIEWING OFFICIAL - The Reviewing Officer is familiar with Subject's work based primarily on discussions with Subject and Subject's supervisor, general observation of Subject during the past year and frequently reviewing his completed work. Subject is an extremely hard working, dedicated individual with an ability to develop rapport quickly with his contacts. Subject works long hours including weekends without complaining and is always available when there is a job to be done. Subject has demonstrated those qualities of management, initiative, drive and devotion to duty that are necessary to perform the many and varied tasks of a fast and continually changing situation. The Reviewing Officer concurs with the Rating Officer's overall evaluation of Strong?

SEP 2 4 1963

Deputy Chief of Station

Jyped or Printed NAME AND SIGNATURE

/s/ Frederick J. INCHURST

(signed in pseudo on Fld. Trans.)

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**SECTION D** 

## SECRET (When Filled In

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SECTION C	 NARRATIVE COMMENTS

Indicate significant strengths or weaknesses demonstrated in current position keeping in proper perspective their relationship to overall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on foreign language competence, if required for current position. Amplify or explain ratings given in Section B to provide best basis for determining future personnel action. Manner of performance of managerial or supervisory duties must be described, if applicable.

No change from previous report submitted 19 January 1963.

1	BY EMPLOYEE	
I CE	RTIFY THAT I HAVE SEEN SECTIONS A, B, AND	C OF THIS REPORT
DATE	SIGNATURE OF EMPLOYEE	m \
27 March 63	/s/ Walter D. NEWBY (signed	on Field Transmittal/
2.	BY SUPERVISOR	
MONTHS EMPLOYEE HAS BEEN UNDER MY SUPERVISION	IF THIS REPORT HAS NOT BEEN SHOWN TO EN	APLOYEE, GIVE EXPLANATION
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DATE	OFFICIAL TITLE OF SUPERVISOR	TYPED OR PRINTED NAME AND SIGNATURE
27 March 63	Chief, PW Branch	/s/ Robert K. TROUCHARD (signed on Field Transmittal)
	BY REVIEWING OFFICIAL	
COMMENTS OF REVIEWING OFFICIA	T	egy British eg til Denseja British
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्रा अनुसार क्षेत्र है। से स्व	Secretary Charles of the Policy Co.	
2 April 1963	Chief of Station, JMWAVE	TYPED OR PRINTED NAME AND SIGNATURE /s/ Andrew K. REUTEMAN (signed on Field Transmitts

CERTIFICATION AND COMMENTS

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CTION B  7 - Weak Performance ran		· · · · · · · · · · · · · · · · · · ·		<u>ALUATION</u>			**************************************	
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FITNESS REPORT	EMPLOFEE SERIAL NUMBE	R HAR
SECTION A Samuelo Slove E. GEI	NERAL	
1. NME (Last) (First) (Middle)	2. DATE OF BIRTH 3. SEX 4. GRADE 5. SD D Male 9 [GS-14] D	
6. OFFICIAL POSITION TITLE OPS OFFICER	7. OFF/DIV/BR OF ASSIGNMENT 8. CURRENT STATION DDP/S.A.S. JMAVE	1771
9. CHECK (X) TYPE OF APPOINTMENT	10. CHECK (X) TYPE OF REPORT	e su
CAREER RESERVE TEMPORARY	INITIAL REASSIGNMENT SUPE	
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	CE EVALUATION	
W - Weak  Performance ranges from wholly inadequate to a positive remedial action. The nature of the act probation, to reassignment or to separation. D  Performance meets all requirements. It is entirexcellence.	slightly less than satisfactory. A rating in this category rection could range from counseling, to further training, to placi Describe action taken or proposed in Section C. Irely satisfactory and is characterized neither by deficiency and results are being produced in a proficient manner.	ng on
S - Strong Performance is characterized by exceptional pr		
•	equirements of the work and in comparison to the performance	of
SPECIF	FIC DUTIES - Company of the state of the sta	***************************************
List up to six of the most important specific duties performed duri manner in which employee performs EACH specific duty. Conside with supervisory responsibilities MUST be rated on their ability to	er ONLY effectiveness in performance of that duty. All emp	
Deputy Chief of Branch handling (in political action and psychological vase officers and clerical personnel	absence of Chief) all aspects warfare and supervising	ating 99 )] w
Case Officer for student project in propaganda, intelligence collection apparatus.	volving political action,	ATING THER
Case Officer for teacher's organizate wide press and radio propaganda.	1	ATING ETTER 19
Case Officer on project producing ne outlets in Latin America.	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	TING 194
Maintains contacts with key elements organization as a developmental proj		TING 99
SPECIFIC DUTY NO. 6		ATING
OVERALL PERFORMANCE	CE IN CURRENT POSITION	'
Take into account everything about the employee which influence formance of specific duties, productivity, conduct on job, coop particular limitations or talents. Based on your knowledge of en place the letter in the rating box corresponding to the statement w	es his effectiveness in his current position such as per-	199

## SECRET (When Filled In)

ECTION C NARRATIVE COMMENTS

Indicate significant strengths or weaknesses demonstrated in current position keeping in proper perspective their relationship to overall performance. State suggestions made for improvement of work performance. Give recommendations for training. Comment on foreign language competence, if required for current position. Amplify or explain ratings given in Section B to provide best basis for determining future personnel action. Manner of performance of managerial or supervisory duties must be described, if

and skillfully, to strip it of unnecessary detail and to render a decision without waste of motion. He has contributed greatly to the efficiency of the Branch by eliminating unproductive ventures, counseling the members and promoting the principles of correct tradecraft. He has been successful in resolving complicated problems involving control of an unruly group. He has a strong personality and firm convictions about the proper manner of carrying on covert operations and voices his convictions without fear. He is an excellent supervisor and is respected by the members of the branch for his forthrightness and his sober judgment and sound advice. His handling of agents and contacts on the outside both directly and indirectly mixes to a proper extent firmness and friendliness. In short he is a distinct asset to the clandestine services both administratively and operationally.

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SECTION D	CERTIFICATION AND COMM	IENTS		
1.	BY EMPLOYEE			
1	CERTIFY THAT I HAVE SEEN SECTIONS A, B, A	ND C OF THIS REPORT		
DATE 19 JAN 63	/s/ Walter D. NEWBY (signe	d on Field Transmittal)		
2.	BY SUPERVISOR			
MONTHS EMPLOYEE HAS BEEN UNDER MY SUPERVISION	IF THIS REPORT HAS NOT BEEN SHOWN TO	EMPLOYEE, GIVE EXPLANATION		
10 months				
DATE	OFFICIAL TITLE OF SUPERVISOR	Typed or Printed NAME AND SIGNATURE /s/ Robert K. TROUCHARD		
19 JAN 63	Chief/PW - JMWAVE	(signed on Field Transmittal)		
3.	BY REVIEWING OFFICIAL			

COMMENTS OF REVIEWING OFFICIAL Subject is an unusually competent officer in the field of covert action operations in that he blends a flair for this activity with sound tradecraft principles and a firm adherence to valid reporting techniques. Subject is dedicated and hard working and he has proven by performance that he is willing to work long hours in order to accomplish his operational objectives. Subject's overall performance warrants an evaluation of "strong" Subject has growth potential both as an intelligence officer and as a first echelon supervisor of individuals doing a basic intelligence task. Subject's activities come to the attention of the reviewing officer on a weekly basis.

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FEB 1 5 196		f Station,	 /s/ Andrew K. REUTEMAN (signed on Field Transmittal)
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